Congregational meeting March 1, 2020

To View the FAQ Handout Online:

https://tinyurl.com/sf7dh4q

Building For Courageous Love



Agenda

- 1. Call to order and chalice lighting
- 2. Announcement of quorum, approval of agenda and standing rules
- 3. Capital campaign and annual stewardship reports
- 4. Proposal for phase one of Building for Courageous Love
- 5. Proposal for financing phase one
- 6. Congregational votes
- 7. Adjournment



Standing Rules

- 1. Members shall abide by the Foothills Covenant of Right Relations.
- 2. No member shall speak more than once in debate on the same question until all members wishing to speak have done so.
- 3. No member shall speak more than twice in debate on the same question.
- 4. Comments made in debate shall be limited to a maximum of two minutes.
- 5. Any motions to amend must be in writing and in the hand of the President before the motion is made from the floor.



Capital campaign report

Total # of visitors: 48

Total # of visits completed: 365

Total # of pledges: 304

Total # of pledges pending: 11

Total amount pledged: 6,010,000



Annual stewardship report

Our 2020 annual pledge total to date is ~\$670,000, from 362 pledging units

So far, we have 45 households who pledged for the first time -- thank you!

Our 2020 pledge base should be closer to \$700,000 at this point

- We are waiting on pledges from about 35 additional households who pledged in 2019 but who haven't indicated their intent for 2020
- We are hoping a few additional newcomers will be able to make pledges
- We will still need another \$25-35K in pledge-based income over the coming year to meet our budget (or about 25 newcomers to make pledges over the course of this year)

Not sure if you have made an annual pledge? Contact Jeffrey (jeffrey@foothillsuu.org) or Kay Williams (buddyboy78@comcast.net)

So much gratitude...

Visitors CC steering committee

Building expansion team Building finance team

Board of trustees Staff

Pledgers



Prioritization Process

- Identify all major items that are "MUSTS": We absolutely need them for the project to be viable; no prioritization necessary
- Once the final financial package is approved, add up all of the Fixed costs and MUST costs and determine if all can be covered.
- Any funds left over can then be used for "WANT" items
- Discuss general decision criteria that should be used when determining importance of these items.
- All participants got 3 votes



Construction Phase Prioritization Vote

Phase Prioritization	1st Vote	2nd Vote	Comments
Already Paid for	Must		
FUC Fixed Costs (Sanctuary upper & lower)	Must		Costs, other than construction, that FUC responsible for.
Sanctuary structure/ upstairs finished	Must		Incl elevator, sprinkler in admin, patio, site prep
Sanctuary basement - finished	8		
Solar Panel Ready design			various independent finance options
Admin renovation and addition	7		Currently not functional
Kitchen, foyer, soc hall	6	4	Dependent on costs, but leaning towards Kitchen, etc first
RE building Renovation	6	4	RE building is functional in current state. If sanctuary basement finished off, then more room for RE.
Parking lots	0		
Playgrounds, patios, landscaping	0		Some duplication for patio



Phase 1 Only – Building Schematics

Phase 1 Only Skematics



Phase 1 Details

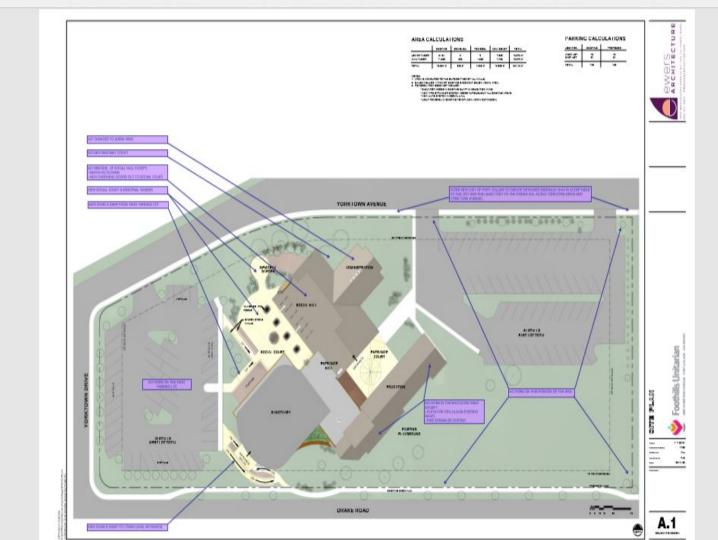
- New 400 seat sanctuary; A/V system; new chairs
- Finished Chapel level: classrooms, 100 seat chapel, storage, apartment, play/open area
- Existing east social hall door becomes main church entrance
- Light remodel to existing foyer becomes open office space
- New Sanctuary connections to current social hall and RE building; additional restrooms
- Required changes to sidewalks along Yorktown Dr & Ave

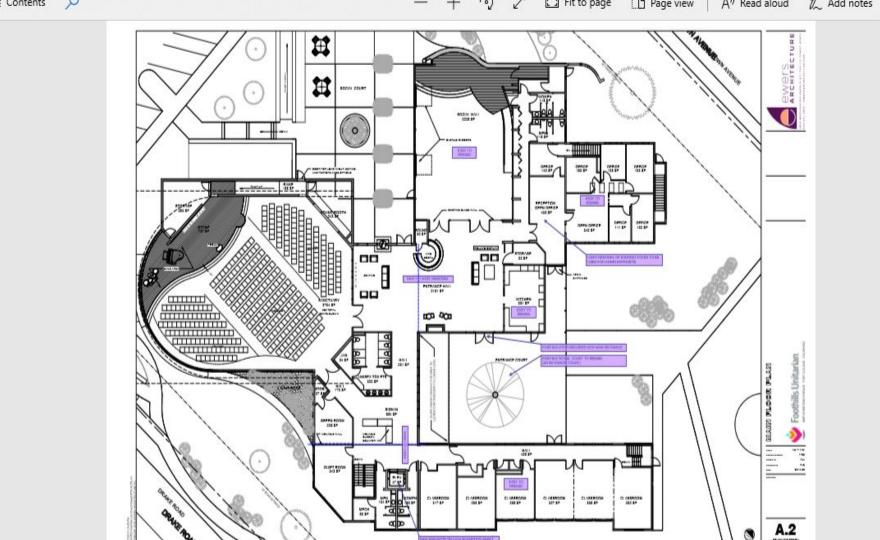


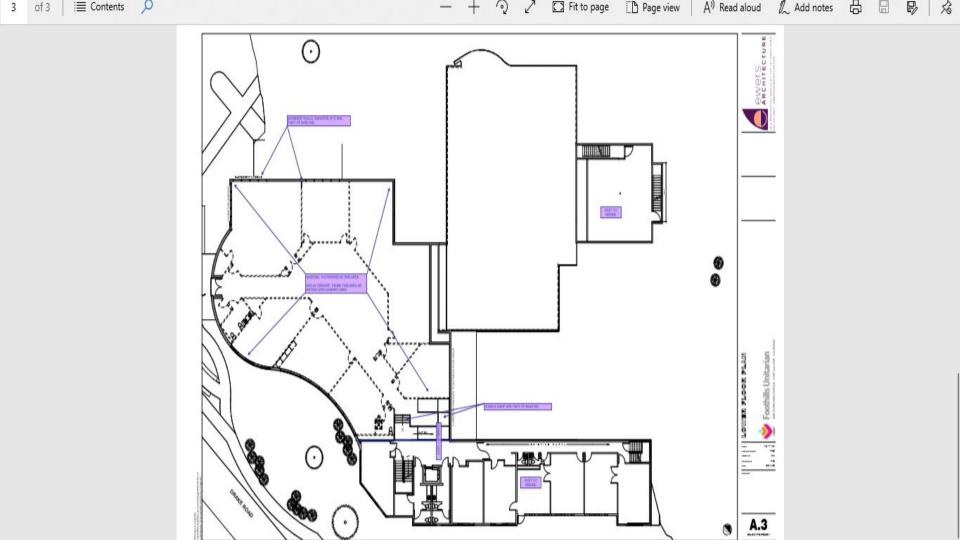
Phase 1 Details

- New social court; connected to memorial garden
- Overhead doors open to social court from existing sanctuary
- New stair and ramp from west parking lot
- New stair and ramp to lower level entrance
- Solar panel ready

































What is left out... for now...

- Changes in administration/office wing; no new delivery court
- Remodel of existing sanctuary (except new HVAC system, and new overhead doors out to social court)
- Work to either east or west parking lots
- Work in RE building except elevator (existing shaft) and fire sprinkler system
- Kitchen remains in present location; no new appliances
- New playgrounds



Phase 1 Total Cost Summary

10% Contingency Total	Minus costs already paid	\$ \$	726,727 8,200,000
Sub-Total		\$	7,473,273
Construction costs	Incl elevator, sprinkler in admin, patio, site prep	\$	6,506,656
FUC fixed costs	Not covered in construction estimate	\$	760,617
Already paid for		\$	206,000

Building Cost Details – Already Paid

Asbestos Report	\$5,000
Architect fees	\$50,000
Topo (Civil Eng) Survey	\$5,000
Soil Report	\$5,000
Capital Fund Drive Consultant	\$133,000
CFD Event & Mktg costs	\$8,000
Sub-Tota	\$206,000



Building Cost Details – FUC Responsibility

Architect fees	\$421,142
RE Needs	\$20,000
Worship needs	\$50,000
Audio / Visual & I/T needs	\$50,000
Construction Testing	\$25,000
Power to transformer	\$50,000
Commissioning Fee	\$50,000
Community outreach costs	\$1,000
Asbestos remediation	\$50,000
Window coverings	\$25,000
Legal fees	\$15,000
Transition plan costs (i/stg costs)	\$0
Sub-Total	<mark>\$757,142</mark>



Future Phases – Estimated Costs

Admin renovation and addition	Currently not functional	\$ 696,238
Kitchen, foyer, soc hall	Dependent on costs, but leaning towards Kitchen, etc first	\$ 677,357
RE building Renovation	RE building is functional in current state. If sanctuary basement finished off, then more room for RE.	\$ 1,118,447
Parking lots		\$ 232,750
Playgrounds, patios, landscaping	Some duplication for patio?	\$ 268,496
FUC Fixed Costs (other than Sanctuary)		\$ 434,443
Sub-Tota		\$ 3,427,731
Contingency 10%		\$ 342,773
Total		\$ 3,770,504



How do we get there from here?

	COSTS	INCOME
Building phase one	-8,200,000	
Capital campaign pledges to date		+6,010,000
C-PACE loan		+1,290,000
DIFFERENCE	-900,000	

C-PACE Loan Program

- C-PACE (CO Commercial Property Assessed Clean Energy):
 - o Innovative, clean-energy-supporting state financing program will lend us \$1.29 million based on the energy efficiency of our project
 - Much more favorable terms than standard commercial loan
 - Funding arrives December 2020, repayment begins April 2022,
 with 20 annual payments estimated at \$104,000
- Loan repayment model
 - o Building rental increases of \$60,000 annually starting in Q3 2022
 - New member pledging ramping up to \$60,000 annually by Q1 2024 (represents 45 new households at our average pledge of \$1,300/annually.)

Bridging the gap phase of capital campaign

6.01M Currently Pledged

In three months, we raised over 6M

In the next three months, we could raise 890,000 and bridge the gap, avoiding short- and long-term costs of loans

- Some have already increased their pledges...
 - An increase of \$2500 per currently pledging unit would get us there (\$40 monthly over 5 years)
- Outside donor efforts--Bohemian, IDAP, Community Foundation, other small grants



What if we don't hit the stretch goal?

Other options for obtaining remaining 900K include:

- Member notes
- UUA Building Loan program
- Endowment fund of \$326,000

There is additional information about these options in the informational presentation from 2/16; we will come back to this if needed at the annual meeting



Cash flow realities

- Construction will be completed by end of 2021, capital campaign payments will be coming in through 2024
- We will have \$4M of the total pledges in by the time we finish paying for construction (leaving about \$2M)
- The sooner you can get your pledges in, the less we will need in a line of credit



What we need to decide today

Consider motions to:

- Authorize final design of phase one to keep the process on schedule
- Authorize the church to acquire C-PACE financing

Return at May 31 annual meeting to determine final financing package



Motion one (BLUE): That Foothills Unitarian Church authorizes Ewers Architecture to proceed with the final design of a Phase 1 building expansion as presented to the congregation on March 1, 2020, for a total project cost of \$8.2 million.



Motion two (GREEN): That Foothills Unitarian Church authorizes the Board of Trustees to acquire the following financing for this Phase 1 construction: \$1.29 million through the state of Colorado's clean energy financing program (C-PACE).



Waiting for the tally?

Talk to your neighbor...

- What is the first thing you want to see or do in the new building?
- What could you give up doing in the next two years to help with the building project?

Fill out the bridging the gap pledge forms!



Closing remarks and adjournment

